

# 禹洲地産股份有限公司

YUZHOU PROPERTIES COMPANY LIMITED

Stock Code: 01628.HK





2012 Annual Results Announcement

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# **ABOUT YUZHOU PROPERTIES (01628. HK)**

#### **KEY FOCUS**

- A leading property developer in West Strait Economic Zone with footprints in the Top 3 largest cities in Fujian Province
- Successful expansion into Shanghai, Hefei, Tianjin, Longyan and Bengbu

#### **CORE STRENGTH**

- Well-established market leader in Xiamen with nearly 2.6 million sq.m. of saleable land bank as at December 2012
- **Defensive land cost** through smart land acquisitions: weighted average unit cost of land bank is **1,522 RMB/sq.m.**, accounting for 17% of FY2012 contracted ASP
- Sustainable high profit margin and low gearing compared to peers

#### **LAND BANK**

- Total saleable GFA as at December 2012 : approx. **6.7million sq.m.**
- 68% in West Strait Economic Zone, 25% in Yangtze River Delta and 7% in Pan-Bohai Rim
- Acquired approx. 1.4m sq.m. of saleable GFA in 2012 and 1.6m sq.m. in YTD 2013





# **ABOUT PRESENTERS**



Mr. LAM, Lung On



Founder,
Chairman and Executive Director



Mr. CAI, Minghui



**Excecutive Vice President** 



Mr. CHIU, Yu Kang Steve



Chief Financial Officer and Company Secretary





# **TABLE OF CONTENTS**

I. FINANCIAL HIGHLIGHTS

**II. BUSINESS REVIEW** 

**III. FUTURE PERSPECTIVES** 

IV. APPENDIX







#### **HIGHLIGHTS OF 2012 ANNUAL RESULTS**

#### FINANCIAL HIGHLIGHTS FOR THE 12 MONTHS ENDED 31 DECEMBER 2012

Recognized revenue: RMB3,893.8 million

Contracted sales: RMB6,529.1 million

Core profit attributed to shareholders: RMB810.4million

Shareholders' equity: RMB6,000.7million

Cash on hand: RMB3,728.6 million

• Net gearing ratio: 62.1%

**Compared with FY2011** 

(+RMB54.7 million or +1.4%)

(+RMB2,233.2 million or +52.0%)

(+RMB227.4 million or +39.0%)

Compared with the end of Dec 2011

(+RMB649.4 million or +12.1%)

(+RMB1,772.1 milliom or +90.6%)

(-1.6 percentage points)





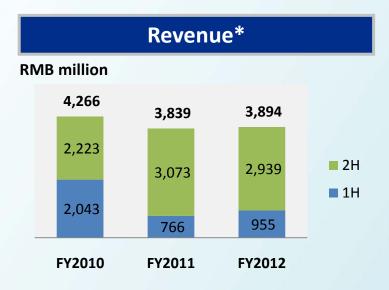


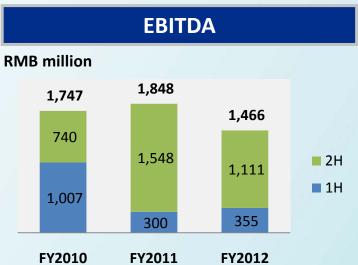






# **FY2012 KEY PROFIT&LOSS ITEMS**

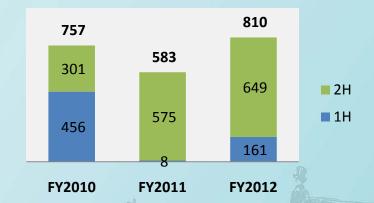








#### **RMB** million

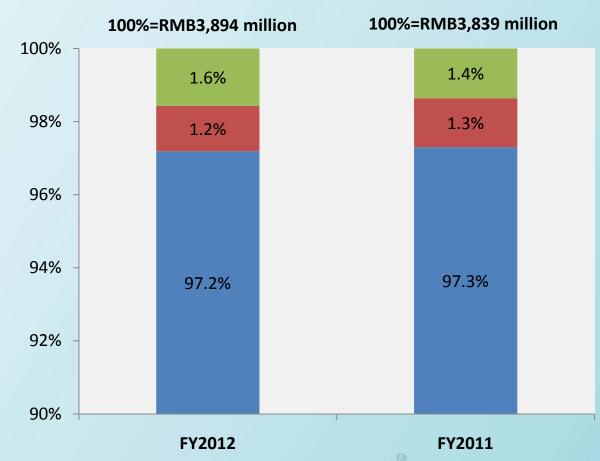




\* After 5.55% Business Taxes

# **FY2012 REVENUE BREAKDOWN**

(RMB'000)	FY2012	FY2011	Change
Sales of properties	3,784,421	3,735,365	1%
Rental income	48,245	51,411	-6%
Property management fees	61,170	52,300	+17%
Total	3,893,836	3,839,076	+1%

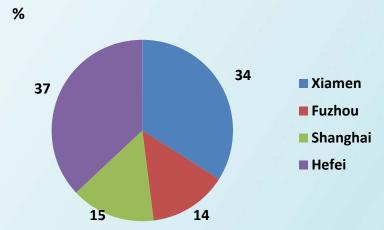


■ Sales of properties ■ Rental income ■ Property management fees



#### **ANALYSIS ON FY2012 RECOGNIZED PROPERTY SALES**

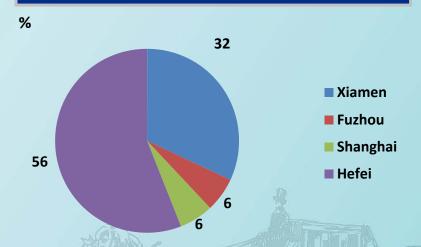




# **Recognized GFA & ASP**



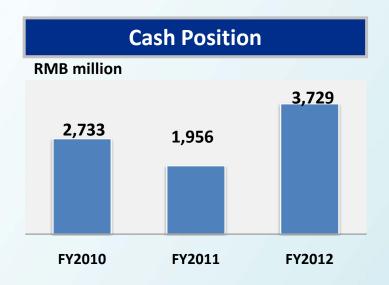
# **Recognized GFA by City**





\* After 5.55% Business Taxes

# **FY2012 KEY BALANCE SHEET ITEMS**



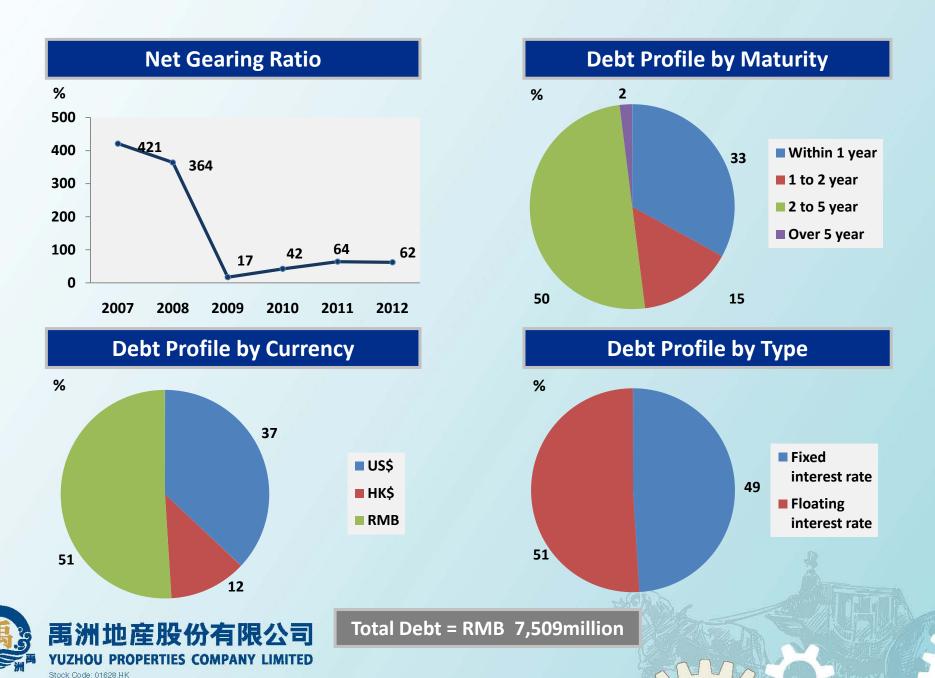








# **FY2012 STABLE FINANCIAL POSITION**





# **FY2012 CONTRACTED SALES +52% YEAR-ON-YEAR**

# Contracted Sales (FY2010 vs. FY2011vs. FY2012)

# 6,529 5,217 4,296 2,730 4,204 2,229 1H

FY2010	FY2011	FY2012

2,067

1,013

	FY2010	FY2011	FY2012
# of Cities	4	4	6
# of Projects	12	14	17
ASP (RMB/sq.m.)	13,692	8,927	8,951

#	Project	City	Contracted Sales	As of Total	Contracted GFA	Contracted ASP
			(RMB mn)	(%)	(sq.m.)	(RMB/sq.m.)
1	Yuzhou University City Phase II	Xiamen	284	4%	39,994	7,112
2	Yuzhou Castle above City	Xiamen	558	9%	44,996	12,405
3	Yuzhou Golf	Xiamen	320	5%	34,380	9,302
4	Yuzhou Sunshine Garden	Xiamen	95	1%	16,124	5,858
5	Yuzhou Shoreline	Xiamen	1,917	29%	155,174	12,354
6	Yuzhou Central Coast Phase I	Xiamen	1,114	17%	119,731	9,301
7	Yuzhou Central Coast Phase II	Xiamen	277	4%	23,779	11,643
8	Yuzhou Riverside City Town	Xiamen	174	3%	17,901	9,710
9	Yuzhou Gushan No.One	Fuzhou	184	3%	10,616	17,368
10	Yuzhou Oriental Venice Phase II	Fuzhou	243	4%	12,254	19,829
11	Yuzhou City Plaza Phase I	Quanzhou	240	4%	55,048	4,365
12	Others	Xiamen	63	1%	18,578	3,404
	West Strait Economic Zone		5,469	84%	548,575	9,970
13	Land Dream	Shanghai	67	1%	3,587	18,798
14	Yuzhou Skyline Phase I (incl. retail shops)	Hefei	139	2%	24,213	5,751
15	Yuzhou Skyline Phase II	Hefei	563	9%	103,131	5,454
16	Yuzhou Skyline Phase III	Hefei	220	3%	39,218	5,620
	Yangtze River Delta		989	15%	170,149	5,816
17	Yuzhou Palace Country	Tianjin	71	1%	10,697	6,594
	Bohai Rim Region		71	1%	10,697	6,594
	Total		6,529	100%	729,421	8,951



# **MONTHLY CONTRACTED SALES IN 2011 vs. 2012**







# **FY2012 SELL-THROUGH RATE REACHED 67%**





# **SNAPSHOT OF LAND BANK**

#### 6.66million sq.m. as at 31 Dec 2012\*



# **Unit Cost of Land Bank as % Contracted ASP**



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	City	Saleable GFA ('000 sq.m.)	No. of projects	Average Land Cost ( RMB/sq.m. )	% of saleable GFA
Bohai Rim Region	Tianjin	451	2	1,061	7
Yangtze	Shanghai	520	5	2,192	8
River Delta	Hefei	1,149	2	722	17
	Xiamen	2,606	21	2,374	39
West Strait	Fuzhou	307	2	2,435	5
Econimic Zone	Quanzhou	1,315	2	341	19
	Longyan	312	1	1,935	5
TOTAL		6,660	35	1,522	100

<sup>\*</sup> In addition, there is also a project in Quanzhou with Primary Land Development Qualification with an aggregate GFA 867,675 sq.m. under the framework agreement

#### Unit Cost of Land Bank as % FY2012 Contracted ASP



# **LAND REPLENISHMENT IN 2012**

Date of Acquisition	City	Project Type	Methodology	Total Saleable GFA (sq.m.)	Total Land Cost (RMB million)	Average Land Cost (RMB/sq.m.)
April 2012	Quanzhou	Resi/Com/Retail	Bidding and Auction	823,400	282	343
July 2012	Hefei	Residential	Bidding and Auction	288,000	505	1,755
August 2012	Longyan	Resi/Com	Bidding and Auction	312,330	600	1,921
TOTAL				1,423,730	1,387	975









# **LAND REPLENISHMENT IN 2013**

Date of Acquisition	City	Project Type	Methodology	Total Saleable GFA (sq.m.)	Total Land Cost (RMB million)	Average Land Cost (RMB/sq.m.)
January 2013	Bengbu	Resi/Com/Retail	M&A	668,333	441	660
January 2013	Hefei	Resi/Com/Retail	Bidding and Auction	918,698	1,306	1,421
TOTAL				1,587,031	1,747	(1,101)

**Estimated ASP Range:** 



Total Site Area	133,667sq.m.
Estimated ASP Range:	RMB6,000+/sq.m.





RMB7,000+/sq.m.

# **ABILITY TO OBTAIN SUSTAINABLE PROJECT FINANCE**

	#	Lending Banks	City	Credit Facilities (as of 31 December 2012, RMB m)	Used Facilities (as of 31 December 2012 RMB m)	Remaining Facilities (as of 31 December 2012 RMB m)
	1	ICBC	Xiamen	2,200	210	1,990
	2	ССВ	Xiamen	1,980	1,457	523
	3	ВОС	Xiamen	750	460	290
	4	Bank of Comm	Hefei	300	250	50
	5	Industrial Bank	Xiamen	250	235	15
	6	ABC	Hefei	200	0	200
	7	ВОС	Quanzhou	180	144	36
Onshore	8	ABC	Xiamen	150	115	35
Olishore	9	CMSB	Hefei	150	142	8
	10	CITIC Bank	Xiamen	150	0	150
	11	Bank of Shanghai	Shanghai	145	120	25
	12	ВОС	Shanghai	120	110	10
	13	CEB	Fuzhou	100	100	0
	14	CEB	Xiamen	65	65	0
	15	Industrial Bank	Shanghai	55	49	6
		Sub-total		6,795	3,457	3,338
	1	LusoBank	Hong Kong	137	130	7
Offshore	2	OCBC	Hong Kong	271	0	271
Olishore	3	Hang Seng Bank	Hong Kong	187	0	187
		Sub-total		595	130	465
		Total		7,390	3,587	3,803

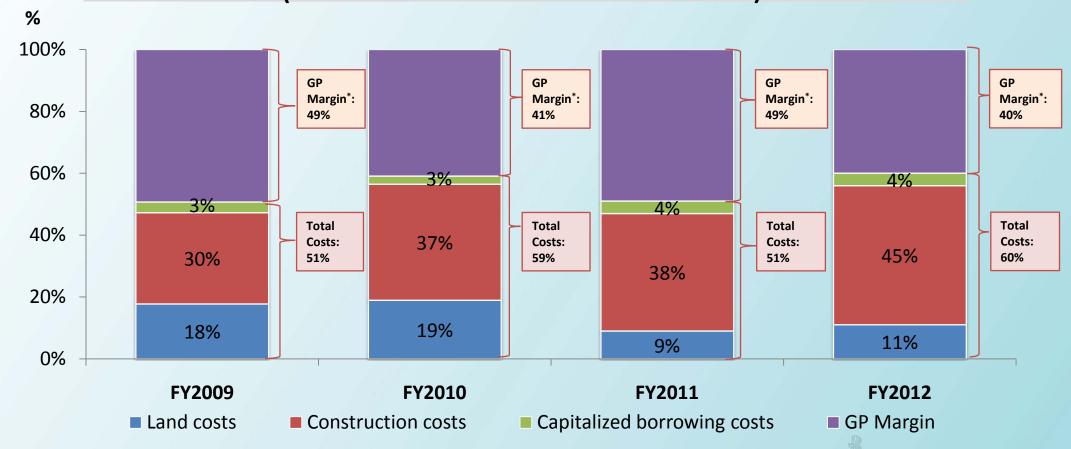




The weighted average interest rate of onshore and offshore fundings is 9.72%

# **COST STRUCTURE-HIGHER PROFITABILITY**

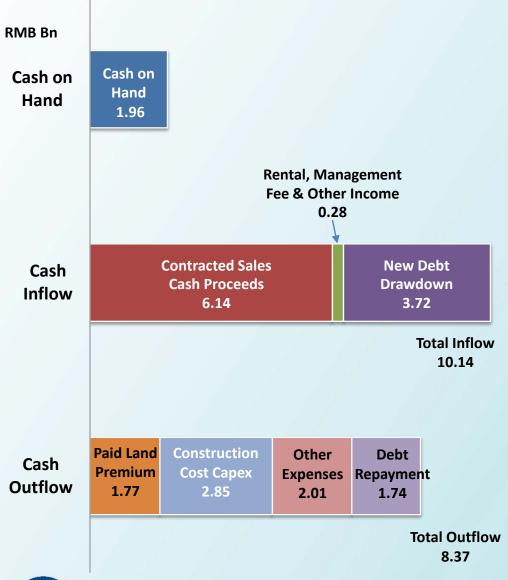
# Cost of Properties Sold as a % of Revenue from Sale of Properties (FY2009 vs. FY2010 vs. FY2011 vs. FY2012)



<sup>\*</sup> Gross Profit Margins from Property Sales



# **FY 2012 CASH FLOW POSITION**



(Unaudit	ed) RMB Bn
----------	------------

	FY2011 (A)	FY2012 (A)	FY2013 (E)
Cash on Hand (at the beginning)	2.73	1.96	3.73
Cash Proceeds from Contracted Sales	4.16	6.14	7.50
Rental, Management Fee & Other Income	0.19	0.28	0.43
New Debt Drawdown	2.48	3.72	3.10
Paid Land Premium	2.14	1.77	1.35
Construction Cost Capex	2.24	2.85	3.20
Other Expenses - Interest, Tax, Dividend and Others	1.52	2.01	2.68
Debt Repayment	1.70	1.74	2.00
Cash on Hand (at the ending)	1.96	3.73	5.53





# **MACROECONOMIC & MARKET OUTLOOK**

- China's 7.5% full-year GDP growth target is healthy and sustainable, if china's growth coupled with the US economic recovery, will help bring a positive effect on the world economy
- Chinese government is focused on promoting the West Strait Economic Zone as a new growth engine in China
- Chinese property market is curbed by government policies, and the polices regulation become normalized
- Property sector will be more consolidated, smart developers should be well-prepared for market movements and operate sound and safely for development in accordance with national policies





# **OUR STRATEGIES TO WEATHER THE MARKET**



#### **Product and pricing flexibility**

- ✓ Diversify product mix to user-oriented demand, better catered to current market
- ✓ Flexible pricing strategy in line with market expectations to boost sales volumes

#### **Diversification and strong demand**

- ✓ Existing projects contributed to strong contracted sales
- ✓ Low cost and high quality land bank helps secure good margins and profitability
- ✓ Renowned brand in both home and new markets with strong pricing power

#### **Experienced management**

- ✓ Highly experienced management team with strong execution capabilities and deep industry insights
- ✓ Effective marketing strategy, humanized design & excellent cost control

#### **Strong cash position**

- ✓ Total cash on hand over RMB 3.7bn and committed but undrawn borrowing facilities more than RMB 3.8bn as at 31 December 2012
- ✓ Limited unpaid land premium
- √ Keep the net gearing ratio at a manageable level



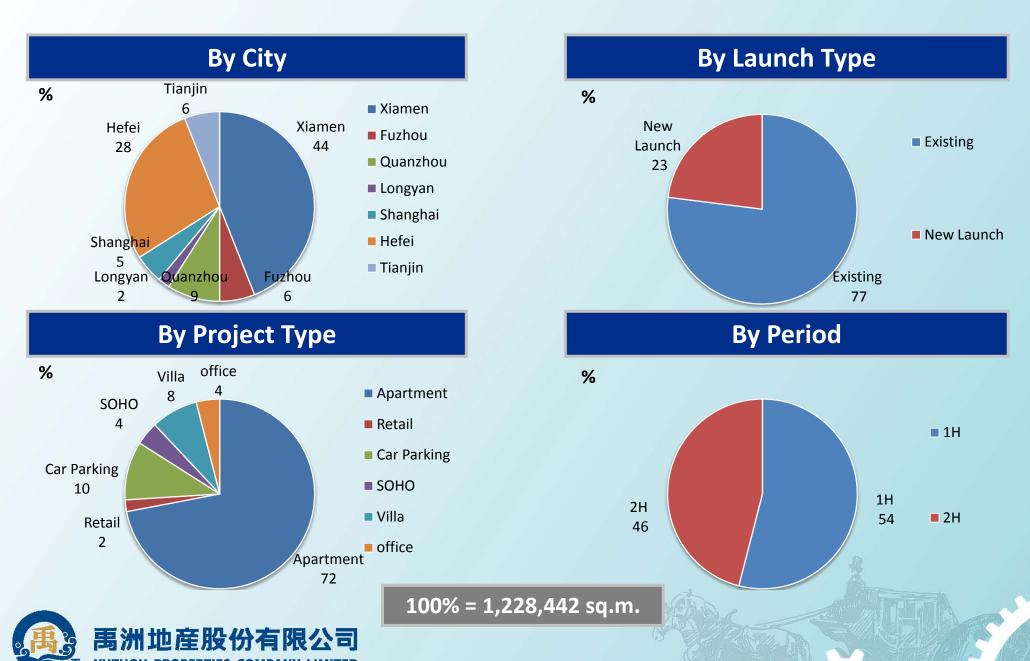


# **FY2013: DETAILED LAUNCH TABLE**

					Planned Sales GFA for		Percentage of Planned
Project Name	City	Product Type	Launch Type	1H 2013	2H 2013	FY2013	Sales GFA (%)
		A constant and	Frietin -	(sq.m.)	(sq.m.)	(sq.m.)	
1 Variety and Hadron makes City	-	Apartment	Existing	91		91 634	0%
1 Yuzhou University City	-	Retail	Existing				0% 4%
		Car Parking	Existing	20,096	30,145	50,241	4% 0%
2 Yuzhou		Apartment	Existing	493	0 120	493	
		Car Parking	Existing	3,912	9,129	13,041	1%
3 Yuzhou Golf		Apartment	Existing	14,488		14,488	
3 Yuznou Golf		Villa	Existing	12,190	,	30,474	2%
		Car Parking	Existing	13,269	-	26,538	
4 Yuzhou Shoreline	Xiamen	Apartment	Existing	66,755		89,007	7%
		Villa	Existing	26,638		26,638	
5 Yuzhou Sunshine City		Car Parking	Existing	8,247	- /	13,744	1%
6 Yuzhou Central Coast		Apartment	Existing	97,192		138,845	11%
ruznoù Central Coast		SOHO	Existing	33,401		41,321	3%
7 Yuzhou Riverside City Town		Apartment	Existing	16,414		23,449	2%
		Villa	Existing	18,179		18,179	1%
8 Yuzhou Cloud Top Int'l		Apartment	New Launch	28,031	19,341	47,372	
9 Yuzhou Golden Seacoast		Car Parking	Existing	7,327	0	7,327	1%
10 Yuzhou City Plaza	Quanzhou	Apartment	Existing	68,235	27,300	95,535	8%
O Yuzhou City Plaza		Retail	Existing	5,600	5,608	11,208	1%
11 Yuzhou Gushan No.One	Fuzhou	Villa	Existing	17,804	0	17,804	1%
		Apartment	Existing	461	0	461	0%
12 Yuzhou Oriental Venice I&II		Villa	Existing	5,448	5,448	10,896	1%
		Car Parking	Existing	2,230	0	2,230	0%
13 Yuzhou Oriental Venice III		Apartment	New Launch	0	39,133	39,133	3%
14 Yuzhou Castle above City	Longyan	Apartment	New Launch	11,200	19,240	30,440	2%
West Strait Economic Zone				478,334	271,255	749,589	61%
15 Yuzhou Commercial Plaza		office	New Launch	0	51,998	51,998	4%
16 Yuzhou Jingiao Int'l I, II&III	Shanghai	SOHO	Existing	2,231	0	2,231	0%
17 Yuzhou Jingiao Int'l IV(Land Dream)	1	SOHO	Existing	7,606	0	7,606	1%
	Hefei	Apartment	Existing	3,856	0	3,856	0%
18 Yuzhou Skyline I&II		Retail	Existing	5,455	0	5,455	0%
<u> </u>		Car Parking	Existing	0	2,040	2,040	0%
19 Yuzhou Skyline III	1	Apartment	Existing	90,235		226,472	18%
20 Yuzhou Jade Lakeshire	1 l	Apartment	New Launch	34,000	,	100,000	8%
Yangtze River Delta				143,383	,	,	
21 Yuzhou Palace Country		Apartment	Existing	45,101	22,095	67,195	
22 Yuzhou Tuanbo Project	Tianjin	Apartment	New Launch	0	12,000	12,000	1%
Bohai Rim Region		1,000.000.00		45,101		·	
Total				666,818			
- I O COI				000,010	30±,02-1	1,220,172	10070

# **FY2013: LAUNCH BREAKDOWN**

Stock Code: 01628 HK



# **MAJOR CONTRIBUTING PROJECTS IN FY2013**

# Xiamen Yuzhou Shoreline (廈門禹洲・尊海)



- At the Heart of Haicang CBD, offering a panoramic view of the sea, lake and forestry
- High-rises and lowdensity residential units
- ➤ Land cost: RMB 3,560/sq.m.,
- Current ASP:RMB 17,000/sq.m.

# Xiamen Yuzhou Cloud Top International (廈門禹洲·雲頂國際)



- Located at the new core area of Xiamen Island, linked to BRT (Bus Rapid Transit)
- ➤ 3 Residential high-rises and commercial space
- ➤ Land cost: RMB3,241/sq.m.,
- ➤ Planned ASP:RMB 30,000+/sq.m.

## Xiamen Yuzhou Central Coast (廈門禹洲・中央海岸)



- Located at the seafront of Jimei District, right at the transportation hub
- High-rise residential units, commercial and SOHO office
- Land cost: RMB 2,557/s.qm.,
- Current ASP:RMB 14,000/sq.m

## Hefei Yuzhou Skyline (合肥禹洲・天境)



- Adjacent to the Government Office of Hefei
- A community of 1.2 million sq.m. offers highrises, low-rises residential units, retail and school
- Land cost: RMB 377/sq.m.,
- Current ASP: RMB 5,800/sq.m.





# MARKET LEADERSHIP IN XIAMEN, FUJIAN PROVINCE

**6** Yuzhou Cloud Top International

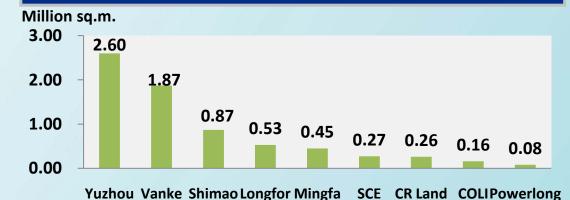
乙顷国际





5 Yuzhou Central Coast

# Largest Land Bank in Xiamen (As at Dce 2012)



Source: Listed companies annual reports & interim reports

#### **Residential Market Share in Xiamen\***



\* In terms of GFA contracted sold

#### **FUTURE LAND BANK STRATEGY**



#### Focus on the West Strait Economic Zone

A new strategic focus and growth engine in China promoted by the State Council



# Penetrate further into the region

To solidify the long-time market leadership by expanding into lower-tier cities such as Zhangzhou, Sanming and etc.

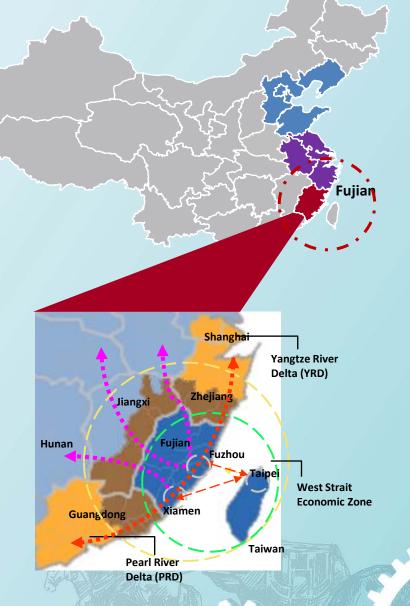


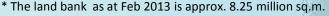
# Stick to our core competency

To acquire land through Merger & Acquisition and participation in the government projects

# Land bank Chart as at Feb 2013\*

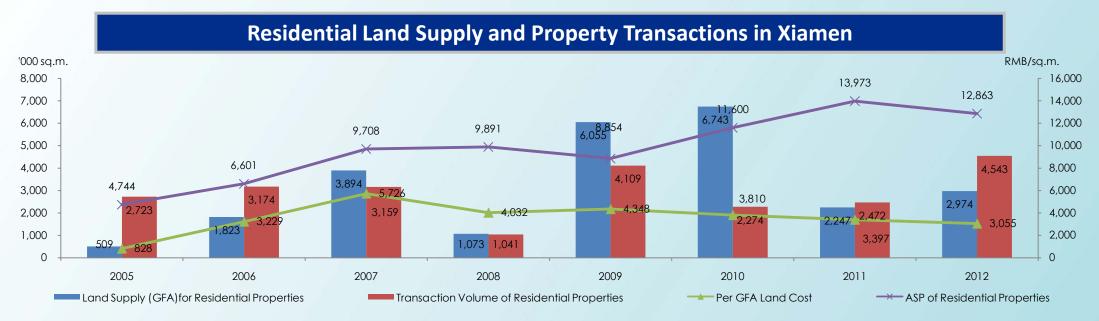








# **XIAMEN PROPERTY MARKET OVERVIEW**



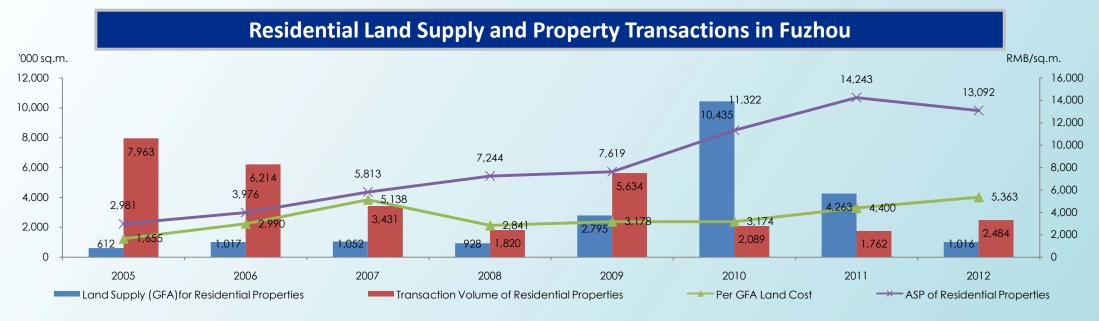
Source: Database on http://fdc.soufun.com; Land Supply Data for Residential Properties Supply(including social housing)

# **Monthly Transaction Volume and ASP of Residential Properties**





# **FUZHOU PROPERTY MARKET OVERVIEW**



Source: Database on http://fdc.soufun.com; Land Supply Data for Residential Properties Supply(including social housing)

# **Monthly Transaction Volume and ASP of Residential Properties**





# SHANGHAI PROPERTY MARKET OVERVIEW





Source: Database on http://fdc.soufun.com; Land Supply Data for Residential Properties Supply(excluding social housing)

# **Monthly Transaction Volume and ASP of Residential Properties**





# **HEFEI PROPERTY MARKET OVERVIEW**

# **Residential Land Supply and Property Transactions in Hefei**



Source: Database on http://fdc.soufun.com; Land Supply Data for Residential Properties Supply(including social housing)

# **Monthly Transaction Volume and ASP of Residential Properties**





# **DETAILED LAND BANK TABLE**

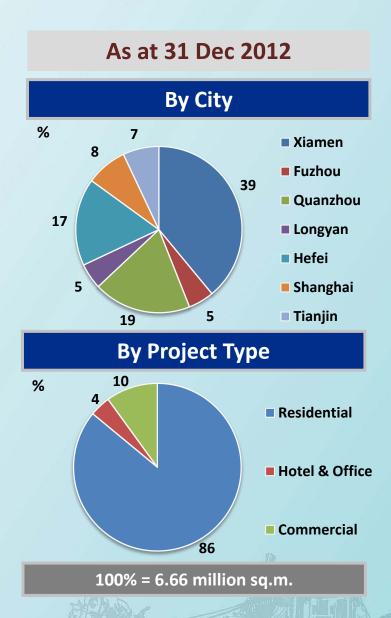
Project	Site Area	Location	Unit Land Cost	Total GFA	Total Saleable GFA	Sold and Delivered Saleable GFA	Pre-sold Saleable GFA	Held for Sale Only	Held for Investment Only	Land Reserve	Interest in the Project
	(sq.m.)		(RMB/sq.m.)	(sq.m.)	(sq.m.)	(sq.m.)	(sq.m.)	(sq.m.)	(sq.m.)	(sq.m.)	%
ompleted Projects											
Yuzhou Overseas City		Xiamen	830	239,627	236,745	235,644	•		1,101	1,101	10
Yuzhou Shuilian Manor		Xiamen	910	29,126	27,325	27,325		•		- A	10
Yuzhou Hai Tian Plaza		Xiamen	396	65,104	64,575	63,093		621	861	1,482	1
Yuzhou Harbour City		Xiamen	761	191,649	186,013	186,013			•	111	
Yuzhou New City		Xiamen	647	93,473	90,770	87,144		262	3,364	3,626	1
Yuzhou Garden		Xiamen	586	92,888	92,119	89,751	291	385	1,692	2,368	1
Yuzhou Galaxy Garden	26,367	Xiamen	1,718	93,925	91,689	91,437		252		252	1
Yuzhou New Manor	45,619	Xiamen	493	118,892	118,652	118,590		62	•	62	1
Yuzhou World Trade Center	19,454	Xiamen	845	204,476	182,640	131,710	1,339	491	49,100	50,930	1
Yuzhou Golden Seacoast	70,793	Xiamen	1,590	245,073	226,679	179,982	6,147	8,900	31,650	46,697	1
Yuzhou University City	90,750	Xiamen	932	480,252	467,112	405,514	3,279	51,223	7,096	61,598	1
Yuzhou Castle above City	52,715	Xiamen	1,273	235,984	231,017	139,408	73,979	14,872	2,758	91,609	
Yuzhou Sunshine City	22,868	Xiamen	1,301	66,899	72,278	56,510	1,928	13,840	- y'	15,768	1
Yuzhou Jinqiao International	49,738	Shanghai	1,242	234,484	230,955	159,852	21,541	16,847	32,715	71,103	1
Yuzhou Gushan No. One	234,160	Fuzhou	1,831	88,287	79,923	24,439	6,181	49,303	1-	55,484	_
ıb-total	732,436		1,038	2,480,139	2,398,492	1,996,412	114,685	157,058	130,337	402,080	
ojects Under Development											
uzhou International Hotel	60,018	Xiamen	1,175	125,221	102,142			f -1	102,142	102,142	
uzhou Center	3,333	Xiamen	2,417	60,130	57,861	- I		-	57,861	57,861	
uzhou Golf	55,986	Xiamen	1,165	129,187	114,574		40,130	74,444		114,574	
uzhou Shoreline	107,622	Xiamen	3,560	473,184	421,316		171,549	235,367	14,400	421,316	
'uzhou Central Coast	123,240	Xiamen	2,557	663,537	535,000	-	148,516	361,484	25,000	535,000	
uzhou Riverside City Town	284,414	Xiamen	1,696	512,600	512,600	-	17,901	414,199	80,500	512,600	
laicang Vanke City (JV Project)	189,752	Xiamen	2,921	517,690	517,690	-	161,029	356,661		517,690	
uzhou Center	6,818	Shanghai	2,616	35,837	28,670		- 1	28,670		28,670	
uzhou City Plaza	50,628	Shanghai	1,445	100,489	98,494			63,217	35,277	98,494	
uzhou Skyline	446,757	Hefei	377	1,230,259	1,222,859	362,014	95,554	667,991	97,300	860,845	
uzhou Oriental Venice	706,397	Fuzhou	2,568	365,512	355,431	104,301	42,225	193,172	15,733	251,130	
uzhou Palace Country	135,173	Tianjin	1,060	320,374	319,748		10,697	309,051		319,748	
uzhou City Plaza I	125,000	Quanzhou	338	491,800	491,800		55,048	436,752		491,800	
ıb-total	2,295,138		1,620	5,025,820	4,778,185	466,315	742,649	3,141,008	428,213	4,311,870	
ojects Held for Future Development										H I	•
'uzhou Cloud Top International	15,652	Xiamen	3,241	95,586	69,730		-	48,618	21,112	69,730	
uzhou Commercial Plaza	40,911	Shanghai	2,367	135,880	110,460	_	_1		110,460	110,460	
uzhou Jinshan Project		Shanghai	1,324	211,418	211,418		1.1	211,418		211,418	
uzhou Jade Lakeshire	96,000	-	1,755	288,000	288,000			288,000		288,000	
uzhou Tuanbo Project	109,090		1,275	130,908	130,908	_		130,908		130,908	
uzhou Castle above City	100,878	1	1,921	312,330	312,330			297,730	14,600	312,330	
uzhou City Plaza II		Quanzhou	343	878,525	823,400		_	664,680	158,720	823,400	
ıb-total	779,052		1,193	2,052,647	1,946,246			1,641,354	304,892	1,946,246	
otal	3.806.626		1.376	9.558.606	9,122,923	2,462,727	857,334	4,939,420	863,442	6,660,196	



# LAND BANK BREAKDOWN

# As at 31 Dec 2011 **By City** % 9 Xiamen 11 **■** Fuzhou 42 Quanzhou ■ Hefei 22 Shanghai **■** Tianjin **By Project Type** 11 % Residential ■ Hotel & Office Commercial 100% = 5.29 million sq.m.





# **2012 KEY FINANCIALS**

# For the period ended 31 Dec

	FY2012	FY2011	Change (%)
Revenue (RMB'000)	3,893,836	3,839,076	+1%
Gross Profit Margin (%)	40%	49%	-9pp
Core Profit (RMB'000)	810,426	582,993	+39%
Core Profit Margin (%)	21 %	15%	<b>+</b> 6pp
EPS (RMB cents/share)	0.25	0.33	-24%
CEPS (RMB cents/share)	0.28	0.20	+40%



# **2012 KEY FINANCIALS**

(RMB'000)	As at 31 Dec 2012	As at 31 Dec 2011	Change (%)
Total current assets	17,589,771	13,723,526	+28%
Total non-current assets	4,688,072	4,529,585	+3%
Total current liabilities	10,617,388	7,669,484	+38%
Total non-current liabilities	5,568,970	4,927,707	+13%
Total equity	6,091,485	5,655,920	+8%
Cash and bank balances	3,728,617	1,956,537	+91%
Restricted Cash	398,192	516,159	-23%
Short Term Debt	2,479,012	1,335,211	+86%
Long Term Debt	5,030,219	4,221,547	+19%
Net Debt	3,780,614	3,600,221	+5%
Net Gearing Ratio(%)	62%	64%	-2pp



